

International Institute for Environment and Development

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Type of organization: Think-tank (Research-only)

Regions of focus: Global

Type of work: Capacity-building, Training, Research, Policy, Standards, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Human Rights, Environment, Legal, Policy, Regulation, Monitoring + Enforcement, Economic Diversification + Development, Social Development, Community Engagement, ASM, Conflict Minerals, Transparency, Planning

Target audience for work: Governments, Host, National, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Junior extractive companies, Donors, Investors, Universities

Summary of key areas of work, programmes and information about the organization

IIED is a policy and action research organisation. We promote sustainable development to improve livelihoods and protect the environments on which these livelihoods are built. We specialise in linking local priorities to global challenges. IIED is based in London and works in Africa, Asia, Latin America, the Middle East and the Pacific, with some of the world's most vulnerable people. We work with them to strengthen their voice in the decision-making arenas that affect them — from village councils to international conventions – and tackle key global issues including climate change, urbanisation, the pressures on natural resources and the forces shaping global markets.

Abstract highlighting the organization's key activities and programs

IIED is a policy and action research organisation. We promote sustainable development to improve livelihoods and protect the environments on which these livelihoods are built. We specialise in linking local priorities to global challenges. IIED is based in London and works in Africa, Asia, Latin America, the Middle East and the Pacific, with some of the world's most vulnerable people. We work with them to strengthen their voice in the decision-making arenas that affect them — from village councils to international conventions – and tackle key global issues including climate change, urbanisation, the pressures on natural resources and the forces shaping global markets.

IIED's work on extractive industries focuses on large scale extractives (oil, gas and mining) and artisanal and small-scale mining. Large scale extractives projects include localising transparency initiatives, company-community relations, social impact assessment, grievance mechanisms, free, prior and informed consent, and human rights and business more broadly. We have also been involved in work on stakeholder engagement and biodiversity offsetting. The ASM work includes plans for dialogues between small and large-scale mining, and an ASM knowledge programme to create a policy environment that supports more secure, dignified livelihoods for miners, that helps to empower them, that promotes collaboration within the sector, and that addresses other social and environmental challenges.

Rakai Resources Ltd.

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Summary of key areas of work, programmes and information about the organization

Rakai Resources has two distinct differences when compared to typical junior exploration companies – the first is our social compact with the Artisanal and Small-Scale Mining (ASM) community; and the second is Rakai's decision to focus on small-scale gold mining to fund our traditional large-scale exploration programmes. Most junior companies use shareholder capital to fund exploration programmes that search for large-scale mineral deposits. Such large-scale mineral deposits can then be sold to larger mining companies for further development and production. As Rakai's social compact requires close co-operation with the local mining community, Rakai will develop a small-scale gold mining operation as a priority, and then use funds generated from this program to accelerate efforts to explore for large-scale deposit for sale or joint venture to a major mining company.

Founded on the partnership and collective experience of both partners to bring a new investment and development paradigm to the Ugandan natural resources sector, we believe that social investment and the goal of securing a social license to operate must be a priority for the successful development of modern, large scale exploration programmes. Rakai's management has chosen to look beyond the industry norms to begin developing new and innovative approaches to building real value for both our investors and the local indigenous population affected by our operations on the ground.

Rakai is prepared to operate in an environment where corporate objectives and community needs are equal and indivisible.

Artisanal and Small-scale Mining (ASM) is common practice in the East African region. However, there is rarely a case of a large-scale exploration program where, from the outset, the needs of the artisanal miners are taken into account. They are often exploited and under-utilized in terms of their knowledge, experience and skillsets.

At Rakai Resources, we are committed to doing business differently — in a more creative, ethical, and humane way. Our mandate is to create a social-cultural and business environment of mutual benefit: where local communities gain in terms of direct social development benefits (accessing education, health, micro-credit & revolving loans, and food security), and our partners and investors profit through the identification and development of potential resource investment opportunities.

Rakai Resources is committed to addressing these inequities and concerns. We believe that the individuals and communities resident and working in the territories where Rakai Resources holds permits should be provided access to opportunities in terms of work, benefits, and well-being. In short, the intent of Rakai Resources' investments is to fundamentally respect and further the interests and wellbeing of those persons living there.

Rakai holds 4 exploration licenses, centered in the Abim District of the Karamoja region in northern Uganda. These licenses cover a total of 1,125 square kilometres. Rakai has also entered into a joint-venture agreement to acquire 3 additional exploration licenses in the same area covering 608 square kilometres. The total land package is contiguous and covers 1,733 square kilometres, prospective for gold and potentially other minerals.

Abstract highlighting the organization's key activities and programs

Rakai Resources has two distinct differences when compared to typical junior exploration companies – the first is our social compact with the Artisanal and Small-Scale Mining (ASM) community; and the second is Rakai's decision to focus on small-scale gold mining to fund our traditional large-scale exploration programmes.

Rakai is a joint venture, for-profit enterprise between SalamaSHIELD Foundation (NGO) and SeedRock Group. Rakai's plan is to build a new set of actionable steps to bring these artisanal communities into the fold, and to increase the Region's ability to participate when discussing the direction of development into the future. We are creating equity participation and revenue sharing (in Rakai Resources and all JV companies) through the establishment of a Trust/Foundation; and vocational training models for ASM by leveraging the training models that SalamaSHIELD has built in Uganda over the past 24 years.

Rakai believes that the biggest stumbling block still remains the lack of interest in local communities by the operators - especially during the exploration phase of the cycle. There is typically neither the funding nor the inclination to participate in this dialogue and commitment, resulting in 3 to 8 years of potential benefits to the community being lost. This also has serious implications for the health of the working relationship between the operators and the local community.

It is Rakai's hope is that we can show that both social development and financial success are attainable, and that each should be discussed openly at the outset of the exploration model as opposed to an afterthought once a bankable asset has been discovered. Rakai's corporate objectives and the needs of the local community are seen as equal and indivisible.

Peru's National Water Authority (Ana)

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Primary Contacts: Mirian Morales Córdova, Unit of Prevention and Management of Conflicts's Coordinator

Type of organization: Other Government organization

Regions of focus: South

Please list specific countries of focus: Peru

Type of work: Capacity-building, Technical Assistance, Policy

Sectoral or thematic areas of work: Governance, Environment, Conflict Minerals

Target audience for work: Governments, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Investors, Universities

Summary of key areas of work, programmes and information about the organization

Peru's National Water Authority (ANA) is the highest technical-policy authority and the lead agency of the National System for Water Resources Management.

It's main functions are:

- Grant, modifies and extinguish water use rights, prior technical study; authorizations for discharges and wastewater reuse.
- Establish the value of economic contributions for water use rights and discharge of treated wastewater into natural water sources.
- Issue binding technical opinion for approval of environmental management tools that involve natural water sources, as well as granting authorizations, extraction of material removal and the availability of water resources awarding viability for water infrastructure projects.
- Declare depletion of natural water sources, closed areas, protection zones, intangible areas and states of emergency in natural water sources; dictating in each case the pertinent measures.
- ANA executes administrative jurisdiction over water issues, developing management actions, monitoring, control and surveillance to ensure the conservation and protection of water in terms of quantity and quality of natural resources associated and also multi-sectorial infrastructure, exercising punitive and coercive faculty.
- Promote and supports project formulation and implementation of activities that encourage efficiency, savings, conservation, quality protection and the increase of availability of water resources.
- Develop the National Policy on Water Resources Plan, as well as managing the National Information System for Water Resources.
- Establish guidelines for the formulation, approval, updating, monitoring and implementation of Management Plans for Water Resources Watershed.
- Approves reserves of water resources and watershed transfers.

On the other hand, through the Unit of Prevention and Management of Conflicts, formulates, proposes and implement guidelines and strategies for the prevention and management of social conflicts related to water resources which are mostly related to the quality of water resources in the mining-extractive activities.

Abstract highlighting the organization's key activities and programs

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Cuso International

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Type of organization: Civil Society Organization

Regions of focus: Africa – Central, West, East; Asia – South-East; Americas – North, South, Central, Caribbean

Please list specific countries of focus: Bolivia, Peru, Colombia, Costa Rica, Nicaragua, Honduras, El Salvador, Jamaica, Belize, Guyana, Dominica, Grenada, Saint Lucia, Nigeria, Benin, Cameroon, Democratic Republic of Congo, Ethiopia, Tanzania, Kenya, Indonesia, Laos, Myanmar, Canada, and United States of America

Type of work: Capacity-building, Technical Assistance

Sectoral or thematic areas of work: Governance, Gender, Human Rights, Environment, Policy, Economic Diversification + Development, Social Development, Community Engagement, Natural Resource Management, Forest Governance, Maternal, Newborn and Child Health

Target audience for work: Governments, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Universities

Summary of key areas of work, programmes and information about the organization

Cuso International is a non-profit international development organization, working to improve the lives of people living with poverty and inequality across the globe. Each year, we mobilize hundreds of volunteer professional who work with local partners - including civil society organizations, governments and private sector organizations - to creative positive lasting change. Last year, 548 Cuso International volunteers worked with 302 local partners in 32 developing countries in Africa, Asia, the Caribbean and Latin America. Established in 1961, Cuso International is a registered charity in both Canada and the United States.

Our programs focus on:

- Sustainable Economic Growth including Natural Resource Management
- Health especially Maternal, Newborn and Child Health
- Access to Basic Services especially in the health and justice sectors and promoting active citizenship, civic education and policy engagement
- Diaspora Engagement to support communities and organizations interested in 'giving back' their skills in their countries of birth or heritage
- Private sector partnerships see companies release employees to share critical business skills abroad and contribute to a world of solutions

Abstract highlighting the organization's key activities and programs

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- Diaspora Engagement to support communities and organizations interested in 'giving back' their skills in their countries of birth or heritage
- Private sector partnerships see companies release employees to share critical business skills abroad and contribute to a world of solutions

Prospectors & Developers Association of Canada

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Regions of focus: Global, Americas – North

Type of work: Capacity-building, Research, Policy

Sectoral or thematic areas of work: Governance, Human Rights, Environment, Science and Innovation, Legislation, Legal, Policy, Regulation, Fiscal, Geo-Information, Economic Diversification + Development, Community Engagement, Transparency, Planning

Target audience for work: Governments, Extractive companies, Communities, Junior extractive companies, Investors

Abstract highlighting the organization's key activities and programs

The PDAC is the national voice of the Canadian exploration industry. Its vision is to be the leader in promoting a responsible, vibrant and sustainable Canadian mineral exploration and development sector. Its mission is to support the industry to responsibly secure access to the land, skills and risk capital it needs to find the minerals and metals that are essential to modern life.

PDAC strives to maintain Canada as the best place in the world to explore and raise mining equity finance, and to support responsible exploration. This work unfolds through eight program areas focused on: Aboriginal Affairs, Corporate Social Responsibility, Finance and Taxation, Geoscience, Health and Safety, Land use and Regulatory Affairs, and Securities.

With respect to developing countries, PDAC is conducting research on the role of government in creating an enabling environment for responsible exploration, from geoscience and infrastructure investments to community consultation guidelines and land use planning.

International Finance Corporation

Type of organization: International Organization

Regions of focus: Americas – North, South, Central, Caribbean

Type of work: Capacity-building, Technical Assistance, Tool-kit

Sectoral or thematic areas of work: Governance, Social Development, Community Engagement, Transparency Planning

Target audience for work: Extractive companies, Private sector, Junior extractive companies

Summary of key areas of work, programmes and information about the organization

IFC, a member of the World Bank Group, is the largest global development institution focused exclusively on the private sector in developing countries. Established in 1956, IFC is owned by 184 member countries, a group that collectively determines our policies. Our work in more than a 100 developing countries allows companies and financial institutions in emerging markets to create jobs, generate tax revenues, improve corporate governance and environmental performance, and contribute to their local communities. IFC's vision is that people should have the opportunity to escape poverty and improve their lives.

Abstract highlighting the organization's key activities and programs

IFC is committed to capture and share global knowledge and good practices with private sector, governments and civil society below is a set of our selected publications and to guide companies in delivering shared value and enhancing benefits to local communities. IFC provides advisory services to clients and maintains a well-established repository of information on community issues related to the extractive industry and infrastructure sectors. IFC seeks to draw from the experience of its clients, partner institutions and industry alliances to present a selected set of knowledge and tools exemplifying best practices and guidelines for practitioners in these industries in private sector as it engages with communities around the world. Our goal is to "raise the bar" on how community development is implemented and establish a sustainable, technically-grounded foundation for long-term socio-economic development in communities impacted by different industries.

Federal Department of Foreign Affairs, Human Security Division

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Type of organization: Other Government

Regions of focus: Global

Type of work: Policy

Sectoral or thematic areas of work: Human Rights, Policy

Target audience for work: Governments – Host, National, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector

Abstract highlighting the organization's key activities and programs

The Human Security Division of the Swiss Federal Department of Foreign Affairs is responsible for Switzerland's foreign policy on peace and human rights as well as on humanitarian and migration issues.

Switzerland is a participating government within the Voluntary Principles on Security and Human Rights initiative since 2011 and currently serves on its steering committee. From March 2013 until March 2014, Switzerland was chairing the steering committee and hosted the annual plenary meeting in March 2014 in Montreux, Switzerland.

Angkor Gold Corp.

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Type of organization: Other Industry

Regions of focus: Asia – East, South-East

Please list specific countries of focus: Cambodia

Type of work: Capacity-building, Training, Research, Technical Assistance, Standards, Other Mineral Exploration and Development

Sectoral or thematic areas of work: Gender, Education, Human Rights, Environment, Science and Innovation, Legislation, Geo-Information, Economic Diversification + Development, Social Development Community Engagement, ASM

Target audience for work: Governments – Host, National; Extractive companies; International Organizations, Private sector; Junior extractive companies; Investors

Summary of key areas of work, programmes and information about the organization

Angkor Gold Corp. Canada (ANK) leads Cambodia in aggressive ethical mineral exploration, is bringing Cambodia's first legal operating mine to reality (currently under construction with an Indian mining company), and has assisted government in improving extractive policy and regulation.

Health, Safety, & Environment in conjunction with the country's leading practices in CSR initiatives has been delivered by ANK over the past 5 years. Focused on education, health, and economic improvements have assisted not only the citizens, but the national standards and expectations of communities.

Abstract highlighting the organization's key activities and programs

Angkor Gold Corp. Canada (ANK) has set a precedent in Cambodia for industry to create and execute solid CSR plans and practices at ALL levels of development to benefit all stakeholders....to the degree that Ministry of Mines and Energy (MME) now implements CSR requirements on all licenses.

ANK has undertaken a long term, intensive training process with a staff of up to 150, of which 140 are local Khmer citizens. The educational component includes all elements of technical exploration and analysis for mineral developments, and include a wide range of CSR components including English, water solutions, economic enhancement projects, improved appropriate health care and community awareness campaigns for human rights and land holdings.

ANK has assisted MME by reviewing Cambodia's sub decrees on mineral license agreements and mining license regulations and is instrumental in implementing Health, Safety, and Environment standards in Cambodia.

ANK has led the way in aggressive, efficient exploration methods to stand as the party to bring the development of Cambodia's first legal mine currently under construction. This mine, constructed and operated by an Indian partner, will be the first to provide the government with an ongoing royalty. ANK will maintain the CSR and government relations and plans to be in production in 2015.

Partnership Africa Canada

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Primary Contacts: Bernard Taylor

Type of organization: Civil Society Organization

Regions of focus: Global, Africa – Central, West;

Please list specific countries of focus: DRC, Rwanda, Uganda, Burundi, Sierra Leone, Guinea, Liberia, Côte d'Ivoire

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Standards

Sectoral or thematic areas of work: Governance, Gender, Regulation, ASM, Conflict Minerals, Transparency Planning

Target audience for work: Governments, Extractive companies, International Organizations, Local and international CSOs

Summary of key areas of work, programmes and information about the organization

PAC is an international civil society organization that has been working on the issue of responsible natural resource governance for over 15 years. PAC takes a multi-stakeholder approach, working with governments, the private sector, civil society partners and international and regional bodies to search for innovative ways to achieve responsible natural resource governance and sustainable development. PAC has helped create and implement strong legislative and regulatory frameworks such as the Kimberley Process for rough diamonds and the ICGLR regional certification mechanism for conflict-prone minerals. PAC is actively engaged in initiatives addressing:

- Industry guidelines, standards and codes of practice.
- Certification and traceability of conflict-prone minerals.
- Transparency and accountability in the oil, gas and mining sectors.
- Artisanal and small-scale mining.
- Gender and artisanal mining.
- Civil society engagement in natural resource governance.
- Security and human rights in the extractive sector.

Abstract highlighting the organization's key activities and programs

Partnership Africa Canada (PAC) has helped design and lead a number of international initiatives in the extractive sector that have reduced conflict and promoted human rights, strengthened governance and laid the foundations for more sustainable development. In undertaking this work, PAC has collaborated closely with governments, the private sector and civil society organizations across Africa and internationally.

PAC was a founding member of the Kimberley Process and PAC remains an important actor in its management today. PAC's research into the global rough diamond trade has produced an unparalleled body of knowledge, with over thirty reports published.

At the invitation of the International Conference on the Great Lakes Region (ICGLR), PAC developed the ICGLR's regional certification mechanism (RCM) for four high-value minerals – gold, tin, tantalum and tungsten and PAC is today a partner to the ICGLR, providing support to ICGLR member states to implement the RCM.

In addition, PAC has developed a pilot programme with artisanal gold diggers in eastern DRC to produce legal gold sales channels. PAC is also undertaking research in DRC into the participation of women and girls in the artisanal gold sector.

Ministerio de Justicia y Derechos Humanos

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Type of organization: Other Gobierno

Regions of focus: Global

Type of work: Other consultant

Sectoral or thematic areas of work: Governance, Human Rights, Environment, Legislation, Legal, Social Development, Conflict Minerals, Transparency Planning

Target audience for work: Governments, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Junior extractive companies, Investors,

Summary of key areas of work, programmes and information about the organization

Institución de Gobierno encargada de formular y ejecutar políticas públicas que faciliten, el acceso a la justicia, la protección de los derechos humanos, la asesoría y defensa jurídica al Estado; con énfasis en la inclusión de personas en condición de vulnerabilidad y en la lucha contra la corrupción.

The Fund for Peace

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Type of organization: Implementing NGO

Regions of focus: Global

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Standards, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Human Rights, Policy, Regulation, Monitoring + Enforcement, Geo-Information, Economic Diversification + Development, Social Development, Community Engagement, ASM, Conflict Minerals

Target audience for work: Governments- Host, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Junior extractive companies

Summary of key areas of work, programmes and information about the organization

Founded in 1957, The Fund for Peace (FFP) is an independent, nonpartisan, non-profit research and educational organization that works to prevent violent conflict and promote sustainable security. FFP pursues this mission through research, training and education, engagement of civil society, building bridges across diverse sectors, and developing innovative technologies and tools for policy makers. FFP focuses much of its activities on working with the extractive industry in conflict-sensitive environments, assisting companies with guidance on in-country implementation of policies and programs to allow companies to operate more responsibly in complex situations. FFP conducts risk assessments, performs analysis on companies' policies and procedures, facilitates discussions across sectors including with communities, and encourages and develops the technical know-how of civil society actors to assess conflict risk and design programs to mitigate these risks including in conjunction with companies. FFP is also a founding member and current Steering Committee member of the Voluntary Principles on Security & Human Rights.

Abstract highlighting the organization's key activities and programs

The Fund for Peace (FFP) focuses on a variety of projects that seek to prevent violent conflict and promote sustainable security. FFP partners with companies, primarily in the extractive industries, to assist them in ensuring that their policies and activities are sensitive and appropriate to human rights and security concerns, particularly in fragile and conflict-affected areas. FFP also works with stakeholders such as security forces and local communities to ensure that human rights are understood and respected, as well as peace-building programs that seek to ensure that the conditions that can lead to conflict are mitigated at a community level. Much of this work is underpinned by the facilitation of multi-stakeholder dialogue, through forums such as the Security, Rights & Development Roundtable that has brought together a wide variety of actors for 18 years. FFP was a founding member of the Voluntary Principles on Security & Human Rights, an initiative upon which much of FFP's implementation work is based.

Ulula

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Target audience for work: Extractive Companies, Communities, National Governments, Local and international CSOs

Summary of key areas of work, programmes and information about the organization

Ulula is mobile platform to measure and improve the social and environmental impact of mining, oil, gas and other large corporations. Ulula uses mobile phones to generate real-time intelligence for corporate and public policy decision making to minimize social risks and maximize shared value. We develop cost-effective, innovative and data-driven solutions for:

- Risk management
- Health Safety and Environment
- Environmental and social reporting and compliance
- Local Content
- Social investment and shared value creation

Ulula is based in New York with representatives and partners in Canada, Kenya, Mozambique, Peru, Rwanda and Tunisia.

Abstract highlighting the organization's key activities and programs

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Ulula is based in New York with representatives and partners in Canada, Kenya, Mozambique, Peru, Rwanda and Tunisia.

Follow us: @Ulula4Good

Contact us for a demo of our products and services: info@ulula.com

U4 Anti-Corruption Resource Center

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Type of organization: Think-tank (Research-only)

Regions of focus: Middle East; Africa – Central, West, East, South, North; Asia –Central, West, East, South, South-East; Americas –South, Central, Caribbean

Please list specific countries of focus: Developing countries

Type of work: Training, Research, Policy, Evaluation and Monitoring

Sectoral or thematic areas of work: Governance, Education, Human Rights, Environment, Legislation, Legal, Policy, Regulation, Fiscal, Monitoring + Enforcement, Social Development, Community, Engagement, Conflict Minerals, Transparency Planning

Target audience for work: Governments – Host, National; Extractive companies, International Organizations, Local and international CSOs, Private sector, Donors, Universities

Summary of key areas of work, programmes and information about the organization

The U4 Anti-Corruption Resource Center is a web-based resource center for development practitioners who wish to effectively address corruption challenges in their work. We provide users with anti-corruption resources, including our own applied research, publications, a helpdesk service, and online and in-country training. Within the Natural Resource Management program, we focus on corruption and anti-corruption strategies in the extractive industries, fisheries sector, water and hydropower sectors, land administration, and forestry (with a special programmatic focus on corruption in the Reducing Emissions from Deforestation and Forest Degradation, or REDD+, global initiative).

Abstract highlighting the organization's key activities and programs

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Geneva Centre for the Democratic Control of Armed Forces (DCAF)

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Email: l.hernandez@dcaf.ch
Primary Contacts: Lucia Hernandez

Type of organization: International Foundation

Regions of focus: Global, Europe, Middle East, Africa – West, North, Asia – South-East

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Standards, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Human Rights, Legislation, Legal, Policy, Regulation, Monitoring + Enforcement, Social Development, Community Engagement, Conflict Minerals, Transparency Planning

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Local and international CSOs; Communities; Private sector; Junior extractive companies; Donors; Universities

Summary of key areas of work, programmes and information about the organization

The Geneva Centre for the Democratic Control of Armed Forces (DCAF) is an international foundation whose mission is to assist the international community in pursuing good governance and reform of the security sector. DCAF provides in-country advisory support and practical assistance programmes, develops norms and standards, conducts tailored policy research, and identifies good practices and recommendations to promote democratic security sector governance.

DCAF's main fields of expertise are:

- Parliamentary oversight of the security sector
- Police and border police management
- Defence reform
- Intelligence governance
- Private security governance
- Gender and security
- Business and security sector reform
- Ombuds institutions for the armed forces

Abstract highlighting the organization's key activities and programs

In the framework of its Business and Security Sector Reform programme, DCAF is working on the project "Addressing Security and Human Rights Challenges in Complex Environments" in partnership with the International Committee of the Red Cross (ICRC) and with the support of the Human Security Division of the Swiss Federal Department of Foreign Affairs.

The project aims to support companies operating in complex environments manage their security in a way that is effective and that respects human rights and, when relevant, international humanitarian law. To this end, two products have been developed: a Knowledge Hub and a Toolkit of good practices.

The Knowledge Hub (www.securityhumanrightshub.org) is a web platform that brings together guidance documents, tools and case studies that address human rights related issues.

The Toolkit offers good practices and recommendations on addressing real-life security and human rights challenges, complemented by practical tools such as checklists and case studies. The first version of the Toolkit includes two chapters: 1) "Working with host governments"; and 2) "Working with public security forces". The Toolkit can be accessed on the Knowledge Hub at: www.securityhumanrightshub.org/content/toolkit.

This project has been developed in close consultation with relevant stakeholders from governments, industry and civil society.

DCAF and the ICRC will make a presentation of the project at the Info Fair on 22 October at 14:30.

Engineers Without Borders Canada

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Website: www.ewb.ca

Email: jeffgeipel@ewb.ca and samburton@ewb.ca

Primary Contacts: Jeff Geipel (Local Procurement) and Sam Burton (Revenue Transparency)

Type of organization: Civil Society Organization

Regions of focus: Global; Africa – West, East, South; Americas – North

Please list specific countries of focus: Ghana, Malawi, Zambia, Kenya, Uganda

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Standards, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Legislation, Policy, Regulation, Economic Diversification + Development, Social Development, Transparency Planning, Local Content /Procurement

Target audience for work: Governments – Host, National, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Junior extractive companies, Donors, Investors, Universities

Summary of key areas of work, programmes and information about the organization

Engineers Without Borders (EWB) Canada strives to improve development outcomes in Africa and Canada by supporting innovative initiatives that align under the following themes: triple bottom line for Canadian mining companies; engineering leaders for the 21st century; small and growing businesses that deliver social value; adaptable public services; and inclusive food systems.

EWB aims to accomplish this by: (1) creating spaces that uncover systems dynamics and new approaches; (2) increasing the number of successful systemic innovation initiatives; (3) fostering a policy environment ripe for systemic innovation.

Abstract highlighting the organization's key activities and programs

Engineers Without Borders (EWB) Canada works to improve the development impacts of mining activities through two areas: local procurement and revenue transparency.

Mining Shared Value is multi-stakeholder initiative that aims to make local procurement an industry norm amongst mining companies. It is a hub for mining and international development practitioners to connect, learn and share knowledge about local procurement methods and initiatives in the mining sector. Mining Shared Value also acts as an independent broker of a community of practice around the topic, to connect and coordinate practitioners, and inspire new projects. Lastly, Mining Shared Value champions the issue of local procurement to CSR thought leaders and standard-setters, as well as to governments.

The second area EWB works is in the promotion of revenue transparency in the extractive industries. We are a member of the Publish What You Pay coalition, and have been advocating the Canadian government to require companies to publicly report their payments to developing country governments, to counter corruption and improve the management of natural resource revenues. In summer 2013, the Government of Canada committed to put these requirements in place at a federal level, and we will continue to advocate to see this through.

Queen's University RMB Mining Department

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Email: office@mine.queensu.ca

Primary Contacts: Dr. Takis Katsabanis (Head), Wanda Badger (Admin)

Type of organization: Other Tertiary Education

Regions of focus: Global

Type of work: Capacity-building, Training, Research, Technical Assistance and Monitoring

Sectoral or thematic areas of work: Education, Science and Innovation, Community Engagement, ASM

Target audience for work: Governments – Host, National, Extractive companies, Communities, Private sector, Junior extractive companies

Summary of key areas of work, programmes and information about the organization

Undergraduate and graduate education in mining engineering, mine mechanical engineering, mineral processing and extractive metallurgy; graduate education for community relations practitioners working in or involved with the oil, gas and mining industries; professional development seminars on mining basics, on the social dimensions of mining practice. The Department has 11 academic and 7 support staff. It has research and training facilities and labs in drilling and blasting, rock mechanics, and robotics. Staff are actively involved in research, consulting work for both the public and private sector, and in providing technical assistance and support for the development of mining education at other tertiary institutions in Chile, northern Ontario, and Nigeria. The Department welcomes the participation of students from outside Canada in its programs; and currently has students from Botswana, Ghana, Tanzania, China and Malaysia.

Abstract highlighting the organization's key activities and programs

The Robert M. Buchan Department of Mining at Queen's University holds a significant position in the Canadian mineral industry, and is currently the largest mining school in Canada and one of the largest in the world. Graduates are involved in all facets of the Canadian mineral industry and can also be found in most major mining operations throughout the world.

We offer undergraduate, graduate and professional development programs to deal with the technical, societal and economic challenges of our industry. Our programs are designed to address the entire mining life-cycle, from exploration to mine closure and offer solutions that not only enhance the competitiveness of the mining industry but also ensure compatibility with evolving societal values.

To find out more visit our website at: <http://www.mine.queensu.ca/>

International Institute for Sustainable Development

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Primary Contacts: Hans Herrmann, Managing Director; and Howard Mann, Associate & Senior International Law Advisor

Type of organization: Independent Public Policy Institute

Regions of focus: Global

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Tool-kit, Legal advisory services

Sectoral or thematic areas of work: Governance, Environment, Legislation, Legal, Policy, Regulation Fiscal, Economic Diversification + Development, Social Development, Community Engagement

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Communities; Private sector; Donors; Investors

Summary of key areas of work, programmes and information about the organization

The International Institute for Sustainable Development (IISD) is a non-partisan, development focused think tank that promotes sustainable development around the world through innovative partnerships, research and communications. We engage decision-makers in business, government, communities and civil society organizations. Since its establishment in 1990, IISD has carved out a reputation as one of the world's most effective organizations in applying knowledge and ingenuity with the goal of improving inclusive growth within the limits of local and global ecosystems. Its cutting-edge research is focused primarily in the areas of economic and legal frameworks, energy, water, resilience and knowledge that advances integrated decision-making. The IISD mining initiative focuses on integrating these issues in a progressive, development-oriented approach that is especially critical for developing countries. The Institute's staff and associates includes economists, lawyers, natural resource scientists and social scientists working in integrated multi-disciplinary teams towards this end. With offices in Geneva, New York, Beijing and Ottawa complementing its headquarters in Winnipeg, Canada, IISD presently works in more than seventy countries around the globe.

Abstract highlighting the organization's key activities and programs

IISD supports the achievement of sustainable development through research, analysis, capacity building, advice and knowledge sharing in the areas of economic and legal frameworks, energy, water, resilience and knowledge that advance integrated decision-making.

Since 2001 IISD's work in the mining sector has sought to ensure that mining makes a substantial contribution to inclusive economic growth and social development. A primary focus of this work has been to provide tools and training that support developing country governments to strengthen their capacity to negotiate investment contracts from a sustainable development perspective. IISD is now building toolkits that will help companies, communities and governments engage in integrated planning that boosts mining's social, economic and ecological contributions in developing countries and remote regions.

One of IISD's core strengths is our ability to marry robust economic analysis with cutting edge legal expertise, and participatory processes with scientific evidence, to promote an integrated approach to maximizing the potential shared benefits of mining. With this integrated approach, IISD aims to make a powerful contribution to the emergence of an environmentally sustainable sector in which companies, governments and communities work to achieve common goals for an optimal mix of economic and social development benefits.

**Institut Canadien International pour les Industries Extractives et le Développement /
Ecole Polytechnique de Montreal**

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Website: www.ciieid.org / www.polytml.ca

Email: line.dube@polytml.ca

Type of organization: International Organization

Regions of focus: Global; Africa – West, East, South; Asia – East, South-East; Americas –South, Central

Type of work: Capacity-building, Training, Research, Technical Assistance, Policy, Standards, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Education, Human Rights, Environment, Science and Innovation, Legislation, Legal, Policy, Regulation, Monitoring + Enforcement, Geo-Information, Economic Diversification + Development, Social Development, Community Engagement, ASM, Conflict Minerals, Transparency Planning

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Local and international CSOs; Communities; Private sector; Donors; Universities

Summary of key areas of work, programmes and information about the organization

Fondée en 1873, l'École Polytechnique de Montréal est l'un des plus importants établissements d'enseignement universitaire et de recherche en génie au Canada. Polytechnique dispense son enseignement dans douze spécialités de l'ingénierie, et ce à tous les cycles. De plus, son corps professoral formé d'experts reconnus à travers le monde lui permettent de poursuivre des activités de recherche parmi les plus intenses au Canada. Vingt-cinq pour cent (25%) de ses étudiants proviennent de l'étranger.

Abstract highlighting the organization's key activities and programs

En novembre 2012, la coalition formée de l'Université de Colombie-Britannique (UBC), l'Université Simon Fraser (SFU) et l'École Polytechnique de Montréal était retenue par l'Agence canadienne de développement international (ACDI) pour mettre en place et gérer l'Institut canadien international pour l'industrie extractive et le développement. L'Institut a pour mission d'appuyer la réalisation, dans les pays en développement, des projets qui favoriseront une croissance économique durable, la création d'emplois et la réduction de la pauvreté à long terme. Il profitera aux pays en développement en renforçant leur capacité d'utiliser leurs ressources respectives du secteur de l'extraction (métaux, minerais, pétrole et gaz) et d'en tirer meilleur profit.

Les initiatives de l'Institut seront réalisées de concert avec de nombreux partenaires stratégiques (gouvernements, industries, universités et organismes non gouvernementaux). Ces initiatives seront réparties dans quatre principaux Centres d'activités :

- Le Centre d'Assistance Technique a pour mandat principal d'aider à l'élaboration et à la mise en oeuvre de politiques et de cadres législatifs et réglementaires.
- Le Centre d'Éducation et de Formation a pour mandat de diffuser les connaissances et l'expertise canadienne auprès de représentants gouvernementaux et praticiens de pays en développement par l'offre de cours de formation sur mesure et de programmes spécialisés, ainsi que l'octroi de programmes d'accréditation et de certification.
- Le Centre de Recherche Appliquée identifiera les obstacles en matière de gouvernance que doit surmonter le secteur de l'extraction et proposera les solutions les plus appropriées et les meilleures pratiques en matière de politiques et réglementations.
- Le Centre de Dialogue et Participation initiera des dialogues multisectoriels et multipartites visant à identifier les besoins spécifiques des pays ou régions dans le domaine de l'industrie extractive. Ces dialogues sont essentiels pour assurer que le développement et la mise en oeuvre de ces politiques, lois et réglementations et le renforcement des institutions répondent aux vrais enjeux des pays en développement. L'Institut est financé par la contribution de plusieurs partenaires. L'ACDI s'est notamment engagée à contribuer 25 millions \$ répartis sur les cinq prochaines années. La contribution de UBC, SFU et Polytechnique, conjointement avec celle de nombreux partenaires stratégiques (sociétés minières, organisations non gouvernementales, institutions) portent l'ensemble des engagements à plus de 40 millions \$ pour la période de 2013-2018.

Pour plus d'information ou pour discuter d'opportunités de collaboration, prière de contacter :

Line DUBÉ, M.Ed., M.Ad., D3C

Directrice, Bureau des Relations internationales, École Polytechnique de Montréal

Richard SIMON, ing. Ph.D.

Professeur, Responsable du programme de génie des mines, École Polytechnique de Montréal

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Artisanal Gold Council

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Website: <http://www.artisanalgold.org/>

Email: agc@artisanalgold.org

Primary Contacts: Kevin Telmer, PhD - Executive Director

Type of organization: Civil Society Organization

Regions of focus: Global; Africa – Central, West; Asia –South-East; Americas –South, Central

Please list specific countries of focus: Burkina Faso, Senegal, DRC, Indonesia, Nicaragua

Type of work: Capacity-building, Training, Technical Assistance, Policy, We specialize in ASGM technical interventions that bring increased gold recovery and better environmental and social practices. We also advise national governments on the development of ASGM mining policies and market solutions for the sector.

Sectoral or thematic areas of work: Governance, Gender, Environment, Science and Innovation, Policy, Regulation, Social Development, Community Engagement, ASM

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Local and international CSOs; Communities; Donors; Investors;

Summary of key areas of work, programmes and information about the organization

The Artisanal Gold Council (AGC) is a not-for-profit organization based out of Victoria, Canada, dedicated to the sustainable development of ASGM communities in the developing world. Our philosophy is to work directly with ASGM communities and local experts to find practical solutions that address the unique circumstances that exist in different locations around the world.

Abstract highlighting the organization's key activities and programs

The Artisanal Gold Council (AGC) is dedicated to the sustainable development of ASGM communities in the world. Our philosophy is to work directly with communities and local experts to find practical solutions that address the unique circumstances that exist in different locations around the world. The AGC has 20+ years' experience working with ASGM. In addition to our field activities, we also actively contribute to national and international ASGM policy and due diligence. To facilitate this, we created and maintain the online global ASGM mercury inventory resource, www.MercuryWatch.org.

The AGC key areas of practice are:

1. Best Practices: introducing technological solutions to miners in order to improve practices, reduce and eliminate the use of mercury in ASGM, and capacitate ASGM communities in the areas of mine safety, formalization, and environmental and social awareness.
2. Inventories: provision of robust, detailed and reliable data on the ASGM sector, and training of local experts to conduct national inventories.
3. Policy and Markets Development: advising on local, national, regional, and international policy as it pertains to ASGM, creating innovative market-based solutions to increase the profitability and sustainability of the ASGM sector, developing National Action Plans to bring countries into compliance with the Minamata Convention.

Tsamota

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Primary Contacts: Oliver Cushin

Type of organization: Consultancy

Regions of focus: Global

Type of work: Capacity-building, Training, Technical Assistance, Standards, Tool-kit

Sectoral or thematic areas of work: Conflict Minerals, Security and Human Rights

Target audience for work: Governments, Extractive companies, Private sector, Junior extractive companies

Summary of key areas of work, programmes and information about the organization

Tsamota is a security and justice sector consultancy which works in a wide variety of fragile and conflict affected jurisdictions on behalf of private and public sector governments. Tsamota's technical expertise lies in international humanitarian and criminal law (the law of armed conflict), security sector reform and the application of security best practice in the private and public sectors. Tsamota's Natural Resources practice offers business advice on security and human rights. The Company leverages its capacity and credibility to help clients identify and manage physical, legal and reputational risks created by engagement with local police, military forces and private security contractors. Tsamota and its team have particular expertise in the design, review and optimisation of security management systems. The Company's expertise extends to consulting on the application of the Voluntary Principles on Security and Human Rights (VPoSHR), the Montreux Document and the Independent Code of Conduct for Private Security Companies (ICoC). Clients include the United Nations, European Union, UK and US Governments.

Abstract highlighting the organization's key activities and programs

Tsamota is a security and justice sector consultancy which works in a wide variety of fragile and conflict affected jurisdictions on behalf of private and public sector clients. Tsamota's technical expertise lies in international humanitarian and criminal law (the law of armed conflict), security sector reform and the application of security best practice in the private and public sectors. Tsamota's Natural Resources practice offers business advice on security and human rights. The Company leverages its capacity and credibility to help clients identify and manage physical, legal and reputational risks created by engagement with local police, military forces and private security contractors. Tsamota and its team have particular expertise in the design, review and optimisation of security management systems. The Company's expertise extends to consulting on the application of the Voluntary Principles on Security and Human Rights (VPoSHR), the Montreux Document and the Independent Code of Conduct for Private Security Companies (ICoC).

Columbia Center on Sustainable Investment – Columbia University

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Primary Contacts: Lisa Sachs, Director ; Perrine Toledano, Head of Extractive Industries

Type of organization: Applied Research Center

Regions of focus: Global

Type of work: Capacity-building; Training; Research; Technical Assistance; Policy; Tool-kit

Sectoral or thematic areas of work: Governance; Human Rights; Environment; Legislation; Legal; Policy; Regulation; Fiscal Monitoring + Enforcement; Economic Diversification + Development; Social Development; Community Engagement; Transparency Planning

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Local and international CSOs; Communities; Private sector; Junior extractive companies; Donors; Investors; Universities

Summary of key areas of work, programmes and information about the organization

The Columbia Center on Sustainable Investment (CCSI), a joint center of Columbia Law School and the Earth Institute at Columbia University, is the only university-based applied research center and forum dedicated to the study, practice and discussion of sustainable international investment. Our mission is to develop practical approaches for governments, investors, communities and other stakeholders to maximize the benefits of international investment for sustainable development. CCSI integrates legal, economic and policy expertise, and approaches sustainable investment holistically, bridging investment law, natural resource management, human rights, economics, political economy, and environmental management. We conduct rigorous research, provide policy analysis and advisory services, offer educational programs, develop tools and resources, and foster multi-stakeholder dialogue and knowledge sharing among policymakers, development advocates, scholars, business leaders, and community stakeholders. We work to strengthen the sustainable development potential of international investment, and to ensure that international investment is mutually beneficial for investors and the citizens of recipient countries. CCSI focuses in particular on extractive industries, investment in land and agriculture, and the international investment regime, and the implications of each for sustainable development.

Abstract highlighting the organization's key activities and programs

The Columbia Center on Sustainable Investment (CCSI), a joint center of Columbia Law School and the Earth Institute at Columbia University, is the only university-based applied research center dedicated to sustainable international investment.

CCSI approaches sustainable investment holistically, bridging investment law, natural resource management, human rights, economics, political economy, and environmental management. We conduct comparative research, provide policy analysis and advisory services, offer trainings and courses, develop tools and resources, and foster multi-stakeholder dialogue and knowledge sharing among policymakers, development advocates, scholars, business leaders, and community stakeholders.

CCSI has developed special expertise at the nexus of sustainable investment and extractive industries. Among other activities, CCSI: developed a database of publicly available contracts, summarizing key provisions; designed a framework to leverage mining-related infrastructure for broader development; created a portal to assist governments in finding technical support for negotiating and regulating investments; surveyed 22 Natural Resource Funds, drawing policy recommendations; profiled local content requirements in sub-Saharan African countries; published guidance on elements of the legal and fiscal framework, including how to read a mining contract; provides fiscal and legal analysis for governments and civil society; and conducts trainings at Columbia University and in host countries. CCSI's work is publicly available at www.ccsi.columbia.edu

EduMine (Professional Development Division of InfoMine Inc.)

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Website: www.edumine.com

Email: shoulding@infomine.com

Primary Contacts: Simon Houlding

Type of organization: Mining Education and Training

Regions of focus: Global

Type of work: Capacity-building, Training

Sectoral or thematic areas of work: Education, Training programs on all aspects of mining

Target audience for work: Governments, Extractive companies, International Organizations, Junior extractive companies, Investors, Universities

Summary of key areas of work, programmes and information about the organization

EduMine delivers accessible professional development, training and technology to the worldwide mining community, with emphasis on distance learning and collaboration with educational institutions and professional associations, to enrich the mining education and training experience. EduMine offers more than 160 English online courses, over 30 Spanish online courses, and over 60 short courses and live webcasts, delivering training to meet the wide-ranging needs of professionals, companies, governments and institutions around the world.

Abstract highlighting the organization's key activities and programs

EduMine offers affordable, accessible professional development and training at the office, home, mine site, exploration camp, or while you are travelling: all you need is an Internet connection. EduMine is the leading online provider of accredited continuing education and training for the international mining and geoscience communities.

English, Spanish, Portuguese and French online courses, short courses and webcasts in the following mining topics:

- Exploration - Geology - Reserves
- Geotechnics - Rock Mechanics - Hydrology
- Environment - Community
- Mining Methods - Mine Planning
- Management - Risk - Financial
- Mineralogy - Mineral Processing
- Health - Safety - Human Resources

Training programs that integrate online learning with classroom courses and/or interactive webcasts with university accreditation. Corporate training solutions provide the tools to manage learning programs and meet training objectives.

The CMS (Certificate in Mining Studies) is a continuing education program of accredited short courses, webcasts and online courses for lifelong learning in mining. It is a university awarded certificate, supported by a collaborative network of mining schools, including the University of British Columbia, University of Arizona, Simon Fraser University, Imperial College London and Sauder School of Business.

International Centre for Trade and Sustainable Development (ICTSD)

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Website: www.ictsd.org and e15initiative.org

Email: info@ictsd.ch

Primary Contacts: sofie H. Flensburg, sflensburg@ictsd.ch, 022 9178493

Type of organization: Civil Society Organization, Think-tank (Research-only)

Regions of focus: Global

Type of work: Capacity-building, Research, Policy, Reporting. Multi-stakeholder dialogue

Sectoral or thematic areas of work: Governance, Gender, Environment, Policy, Economic Diversification + Development, Trade and Investment

Target audience for work: Governments – Host, National; Extractive companies; International Organizations; Local and international CSOs; Private sector; Donors; Investors; Universities

Summary of key areas of work, programmes and information about the organization

Founded in 1996, the International Centre for Trade and Sustainable Development (ICTSD) is an independent non-profit organisation based in Geneva, Switzerland. The goal of the organisation is to advance sustainable development through trade-related policymaking. Trade-related policy frameworks can serve as powerful drivers of sustainable development in global policymaking and global inclusion if those engaged in negotiations incorporate emerging knowledge on economic, environmental, and social issues. In doing so, they are empowered to better understand their own interests, build bridges to others, and advance mutually acceptable solutions. ICTSD's vision is a sustainable world, supported by national, regional, and international trade policy and frameworks that support inter-generational equity.

Through a bottom-up, consultative and inter-active process, involving research, contextual analysis and reporting as well as multi stakeholder dialogues, ICTSD works towards seven goals, including that the multilateral trade system promotes sustainable development effectively and that trade-related policies foster sustainable use of natural resources, be they exhaustible or non-exhaustible.

Abstract highlighting the organization's key activities and programs

The E15Initiative, jointly implemented by ICTSD and WEF, aims at strengthening the global trade system to be better equipped to respond to emerging challenges and opportunities. Trade and investment in natural resources present huge opportunities and also significant challenges to global collaboration. Given that the resources are often concentrated in few geographical locations and that no country is self-sufficient in all natural resources, a fair, rules-based and well-functioning global market for these resources is critical to ensuring access at the right prices for all countries.

The E15Expert Group on Natural Resources, including Extractive Industries, has three key objectives:

- (a) Understand the new challenges and opportunities related to trade, investment and governance of natural resources;
- (b) Assess adequacy of the global trading system to respond to emerging challenges and opportunities;
- (c) Propose policy options for how the global trade system can respond to such challenges and opportunities.

The Expert Group is undertaking a scoping exercise on 17 October in Geneva with the participation of a dozen top experts from around the world and from various backgrounds, including academia, private sector and NGOs.

At the annual meeting of the IGF, the Theme Leader of the Expert Group, Me Rafael Benke (former Vale) will briefly present the outcome of the scoping exercise and discuss with participants their key concerns related to trade- and investment-related policies and the global governance of natural resources.

Botswana Chamber of Mines

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Primary Contacts: Charles Siwawa

Type of organization: Organisation for mining companies

Regions of focus: Global, Africa

Please list specific countries of focus: China, India, USA

Type of work: Capacity-building, Training, Technical Assistance, Policy, Lobbying

Sectoral or thematic areas of work: Governance, Education, Environment, Legislation, Legal, Policy, Regulation, Economic Diversification + Development, Conflict Minerals

Target audience for work: Governments, Extractive companies, International Organizations, Investors

Summary of key areas of work, programmes and information about the organization

The key areas are to represent the interest of the mining companies in the country and influence policy decisions and strategic intents within the government, non-governmental organisations and related bodies. Delivery of skills within the mining fraternity and diversifying the economy through focused procurement

Abstract highlighting the organization's key activities and programs

The country is dependent on mining revenue for the growth and sustenance of its economy. The mining industry therefore has embarked on a mission to be the leader amongst other sectors of the economy in this growth path. There is recognition within the leadership of the country that natural resources are non-renewable and hence need to develop other streams of income generation that will sustain the economy beyond mining. This has been encapsulated under the economic diversification drive aimed at building other economic activities within the business sector to develop and nurture small medium enterprises. This will have the effect of employment creation within the country and opportunities for exporting good and services produced within the country.

Skills development is another area that requires attention where the industry has to build up these skills in order to provide the requisite technical expertise within the industry and nationally. These will be needed to sustain the economy well into the future.

Development Centre of the Organisation for Economic Cooperation and Development (OECD) – OECD Policy Dialogue on Natural Resource-based Development

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Website: <http://www.oecd.org/dev/natural-resources.htm>

Email: lahra.liberti@oecd.org

Primary Contacts: Lahra Liberti, Senior Advisor, Natural Resources, OECD Development Centre and Laure Brillaud, Jr Policy Analyst, Natural Resources, OECD Development Centre

Type of organization: International Organization

Regions of focus: Global; Europe; Middle East; Africa – Central, West, East, South, North; Asia – Central, West, East, South, South-East; Americas –North, South, Central, Caribbean

Please list specific countries of focus: oil & gas, mineral and metals producing countries

Type of work: Capacity-building, Policy, Evaluation and Monitoring, Tool-kit, knowledge sharing and policy dialogue

Sectoral or thematic areas of work: Governance, Science and Innovation, Policy, Regulation, Fiscal, Economic Diversification + Development, Social Development, Community Engagement, Transparency Planning, In-country value creation and local development; revenue spending and stabilisation funds; contract negotiation; corruption risks

Target audience for work: Governments – National; Extractive companies; International Organizations; Local and international CSOs; Communities; Private sector; Junior extractive companies; Donors; Investors; Universities

Summary of key areas of work, programmes and information about the organization

The OECD Policy Dialogue on Natural Resource-based Development is an OECD-wide initiative which is part of the OECD Strategy on Development. It consists of a multi-year structured inter-governmental process to foster knowledge sharing and peer-learning among natural resource producing countries -OECD members and Partner countries alike participating on equal footing– on how to best harness natural resources for structural transformation and more inclusive and broad-based development. Learning from peers, including successes and failures, shall pave the way for cross-fertilisation of practices, domestication of approaches, with due consideration given to context specific factors, as well as the progressive development of new collective wisdom through a common knowledge base. The first phase 2014-2015 focuses on extractives.

The Policy Dialogue is articulated around four thematic work streams and associated outputs:

- WS1 Shared Value Creation and Local Development: i) carry out Country Reviews on Natural Resource-based Value Creation and ii) develop a guidance framework on how to operationalise shared goals through collaborative efforts for in-country value creation.
- WS2 Stabilisation Funds and Revenue Spending: carry out comparative analysis of country practices to assess the performance of stabilisation funds and public investment options.
- WS 3 Getting Better Deals: as a starting point, assess the feasibility of establishing benchmark prices for minerals. This work is intended to enable countries tackle more effectively transfer pricing issues and reduce asymmetry of information in contract negotiations in response to G8 and G7's calls to improve transparency in extractives .
- WS 4 Corruption Risk in Extractives: identify red-flag scenarios in extractives and best practices on how risks have been addressed at both the public and private level.

It is expected that this process will lead to the development of compendiums of good practices drawing on collaborative analysis of OECD and non-OECD experiences as well as specific tools as a result of interaction and exchanges, supported by reviews on resource-based development and OECD and non-OECD comparative analysis of country practices.

This initiative is led by the OECD Development Centre of the Organisation for Economic Co-operation and Development (OECD), a special platform for knowledge-sharing and evidence-based policy dialogue where developing countries, emerging economies and OECD member countries interact on equal footing. The OECD Development Centre has an inclusive membership. It is composed of 42 member countries: 18 emerging and developing economies, along with 24 OECD member countries. Through multidimensional analysis and policy dialogue, the Centre identifies and shares options for building inclusive societies and competitive economies, helping countries to find the development trajectories that suit them best and shaping the terms of the development debate. In an increasingly interconnected and complex global economy, it is vital that countries at different levels of development can share their policy experiences. The Centre opens new perspectives, promotes stronger co-operation among and within regions, and makes new country diagnostic tools available.

Abstract highlighting the organization's key activities and programs

The Policy Dialogue on Natural Resource-based Development is an OECD-wide initiative, led by the OECD Development Centre as part of the implementation of the OECD Strategy on Development adopted at Ministerial level in May 2012. It consists of a multi-year structured inter-governmental process to foster knowledge sharing and peer-learning among producing countries - OECD members and Partner countries alike participating on equal footing– on how to best harness natural resources for structural transformation and broad-based development. The first phase 2014-2015 focuses on extractives. The Policy Dialogue is articulated around four work streams: (i) Shared Value Creation and Local Development; (ii) Revenue Spending and Stabilisation Funds; (iii) Getting Better Deals; (iv) Detecting Corruption Risks in the Extractive Sector. It is expected that this process will lead to the development of compendiums of good practices drawing on collaborative analysis of OECD and non-OECD experiences as well as to the design of specific tools as a result of interaction and exchanges, supported by reviews on resource-based development and OECD and non-OECD comparative analysis of country practices.

The involvement of stakeholders on a structured basis is a specific component of the process. A Business Consultative Platform has been set up to facilitate the exchanges with the private sector. An Expert Advisory Board composed of IMF, UNDP, UNECA, WB and WEF representatives has been established to catalyse efforts, promote effective collaboration and avoid duplication of work.

Federation of Canadian Municipalities

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Primary Contacts: Richard Smith

Type of organization: Local Government Association

Regions of focus: Global; Europe; Middle East; Africa – West, East, South, North; Asia – Central, South-East; Americas –North, South, Central, Caribbean

Type of work: Capacity-building, Training, Technical Assistance, Policy, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Environment, Policy, Fiscal, Monitoring + Enforcement, Economic Diversification + Development, Social Development, Community Engagement, Transparency Planning, Inter-governmental relations

Target audience for work: Governments – Host, National; Extractive companies; Local and international CSOs; Communities; Private sector; Donors

Summary of key areas of work, programmes and information about the organization

Promoting democracy and local governance: FCM promotes greater citizen engagement in the local decision-making process, strengthens local leadership, supports fiscal and administrative decentralization and tries to enhance intergovernmental relations. Strengthening economic prosperity: FCM has extensive project experience in local economic development, enhancing local governments' ability to stimulate private-sector activity and encouraging innovations in public-private partnerships. Improving safety and security: FCM helps local governments prepare and respond to natural and man-made disasters, manage and resolve conflicts and build safer communities. Promoting environmental sustainability: FCM facilitates the exchange of innovative approaches and technology to address environmental challenges and take action on climate change at the local level.

Abstract highlighting the organization's key activities and programs

The national voice of municipal government in Canada since 1901, FCM is a not-for-profit membership organization governed by a Board of Directors that is comprised of elected municipal officials. For more than two and a half decades, FCM has worked in collaboration with the Canadian Government, donors and international organizations to strengthen the capacity of hundreds of local governments to build inclusive, resilient and sustainable communities in more than 55 countries. Using a peer-to-peer approach to capacity building, FCM draws from a pool of 2000 members, municipal practitioners, technical experts, as well as a global network of local government partners. Offering a diverse range of governance models to share with the world that are highly decentralized and emphasize local leadership, collaborative decision making and power sharing between different orders of government, FCM International has become a leader in the strengthening local governments around the world. FCM International's staff of 45 includes a diverse range of development and governance experts, urban planners, project managers, financial advisors and knowledge management professionals.

Centre for Social Responsibility in Mining (CSRM), Sustainable Minerals Institute, The University of Queensland

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Primary Contacts: Isabel Cane

Type of organization: Research Institute, University

Regions of focus: Global; Africa – West, East; Asia – Central, South-East; Americas –North, South

Please list specific countries of focus: Australia, Mongolia, Lao PDR, Indonesia, Malaysia, Papua New Guinea, Solomon Islands, Madagascar, Mozambique, Ghana, Peru and Colombia

Type of work: Capacity-building, Training, Research, Policy, Evaluation and Monitoring, Tool-kit

Sectoral or thematic areas of work: Governance, Gender, Education, Human Rights, Environment, Policy, Fiscal, Monitoring + Enforcement, Economic Diversification + Development, Social Development, Community Engagement, ASM, Conflict Minerals, Transparency Planning, Resettlement, Indigenous Peoples and cultural heritage, agreement making and impact assessments

Target audience for work: Governments, Extractive companies, International Organizations, Local and international CSOs, Communities, Private sector, Donors, Universities

Summary of key areas of work, programmes and information about the organization

The Centre for Social Responsibility in Mining (CSRM) is a part of the Sustainable Minerals Institute (SMI) at the University of Queensland, one of Australia's premier universities. CSRM has a long track record of working to understand and apply the principles of sustainable development within the global resources industry. At CSRM, our focus is on the social, economic and political challenges that occur when change is brought about by resource extraction and development. We work with companies, communities and governments in mining regions all over the world to improve social performance and deliver better outcomes for companies and communities. Since 2001, we have contributed significantly to industry change through our research, teaching and consulting. The bottom line: we help build capacity to manage change in more effective ways. This is our aim.

CSRM's primary focus areas include:

- Gender and development
- Resource governance
- Socio-ecological impact assessments
- Agreement making
- Indigenous Peoples and cultural heritage
- Community engagement and development
- Conflict and grievance handling
- Resettlement
- Human Rights

Abstract highlighting the organization's key activities and programs

The Centre for Social Responsibility in Mining (CSRM) is a leading research centre committed to improving the social performance of the resources industry globally. At CSRM, our focus is on the social, economic and political challenges that occur when change is brought about by resource extraction and development. Our work spans a range of thematic areas, covering the interactions between resource projects, communities and other stakeholders. Our expertise spans the globe and we have:

- conducted research in diverse and complex communities across Australia and overseas, including the Solomon Islands, Papua New Guinea, Madagascar, Mongolia and Peru
- developed the world's first professional qualification for community relations practitioners working in the resources sector, from countries as diverse as Mongolia, Chile, USA, Papua New Guinea, Canada, Madagascar, Indonesia, and Trinidad and Tobago.
- developed best practice guidelines addressing Indigenous issues, local procurement, cumulative impacts, gender, cultural heritage and community engagement and development for the Australian Government, as well as multi-lateral organisations including the World Bank, the ICMM and multinational companies such as Rio Tinto
- influenced global norms, voluntary standards and new policy proposals through our work with our partners, including submissions to Australian Parliamentary inquiries and the United Nations Secretary-General's Special Representative on Business and Human Rights 'Guiding Principles'