

Culprit or Victim?

A mine story

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Location: Inter-governmental forum for Mining and Sustainable Development



A mine engineer and a resource geologist have a conversation in a bar at Indaba.... about an opportunity linked to an informal artisanal mining settlement in West Africa...



Planning and permitting process

N143-101 JORC Report Environment and Social Impact Assessment Stakeholder Engagement Plan
Feasibility Study
Environment and Social Management Plan Resettlement Action Plan Livelihood Restoration Plan Community Development Action Plan Biodiversity Management Plan **Project Linkages Plan** Mineral Development Agreement ISO 14001 Equator Principles International Finance Corporation Environmental Health and Safety Plan

Construction



Operation



First pour



- Compensation complaints
- Ebola
- Population influx
- Cyanide leaks
- Loss of trust
- Capacity and technical capability
- Obligations registers
- Financial restrictions
- MDA commitments
- Panic and assumptions
- Reputational damage



What went wrong? What can be learnt?



Poverty is complex and multidimensional



Power determinants and political economy



Understanding local context and perceptions is the first step in effective relationships



Put people and what they value at the centre rather than what they want or need



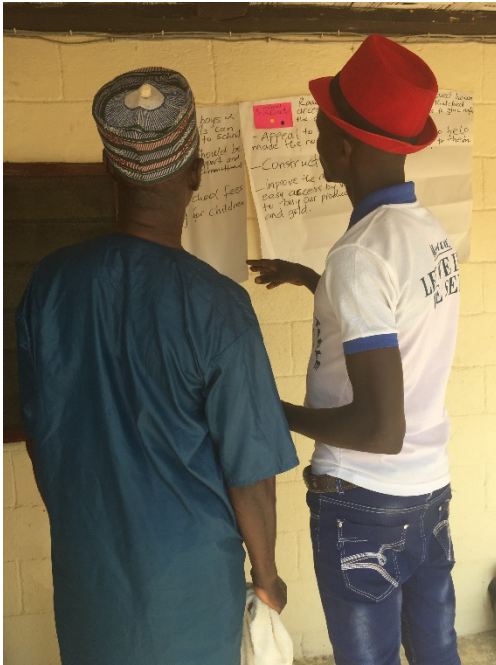
Needs based approaches

- Start with deficiencies and needs in the community
- Respond to problems
- Provide services to users
- Emphasises the role of agencies
- Focus on individuals
- See people as beneficiaries receiving services
- Treats people as passive and done-to
- Implement programmes as the answer
- 'Fix people'

Asset based approaches

- Start with the assets in the community
- Identify opportunities and strengths
- Invest in people as citizens
- Emphasize the role of civil society
- Focus on communities and the common goals
- See people as co-producers with something to offer
- Help people to take control of their lives
- Support people to develop their potential
- See people as the answer

Values



Influenced by what they are exposed to.

Choices



Made based on what people value

Freedoms



The ability to be, do and choose what you value

Conclusions- Take away messages

- ESIA TORs and MDAs should consider the development context
- Mining companies should understand the local context and determinants of power.
- Focussing on what people know, have and value instead of perceived needs reduces dependency.
- Engaging with stakeholders through a dialogue that is deliberative fosters trust.
- Monitor, Evaluate and Learn.





>1,400 Professionals, 45 offices, 20 countries, 6 continents

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